

James Elliman Academy
Covid 19 Risk Assessment
December 2021

Approval

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behalf of the Board of Directors	
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1. Introduction and Risk Assessment

The Prime Minister announced on the 27th November the temporary introduction of new measures as a result of the Omicron variant.

Face coverings

In primary schools, the government has recommended that face coverings should be worn by staff and adults (including visitors) when moving around in corridors and communal areas. Health advice continues to be that children in primary schools should not be asked to wear face coverings.

CO2 monitoring

As a Trust we will continue to monitor CO2 levels in rooms.

Tracing close contacts and isolation

Close contacts in schools are now identified by NHS Test and Trace and education settings are not expected to undertake contact tracing.

As with positive cases in any other setting, NHS Test and Trace will work with the positive case or their parent to identify close contacts. Contacts from a school setting will only be traced by NHS Test and Trace where the positive case or their parent specifically identifies the individual as being a close contact. This is likely to be a small number of individuals who would be most at risk of contracting COVID-19 due to the nature of the close contact. You may be contacted in exceptional cases to help with identifying close contacts, as currently happens in managing other infectious diseases.

All individuals who have been identified as a close contact of a suspected or confirmed case of the Omicron variant of COVID-19, irrespective of vaccination status and age, will be contacted directly and required to self-isolate immediately and asked to book a PCR test. They will be informed by the local health protection team or NHS Test and Trace if they fall into this category and provided details about self-isolation.

Further actions for educational settings may be advised by a local Incident Management Team (IMT) investigating a suspected or confirmed case of the Omicron variant of COVID-19.

For everyone else, isolation rules are unchanged. Individuals are not required to self-isolate if they live in the same household as someone with COVID-19 who is not a suspected or confirmed case of the Omicron variant, or are a close contact of someone with COVID-19 who is not a suspected or confirmed case of the Omicron variant, and any of the following apply:

- they are fully vaccinated
- they are below the age of 18 years and 6 months
- they have taken part in or are currently part of an approved COVID-19 vaccine trial
- they are not able to get vaccinated for medical reasons

Instead, they will be contacted by NHS Test and Trace, informed they have been in close contact with a positive case and advised to take a PCR test. We would encourage all individuals to take a PCR test if advised to do so.

Staff who do not need to isolate, and children and young people aged under 18 years 6 months who usually attend school, and have been identified as a close contact of someone with COVID-19 who is not a suspected or confirmed case of the Omicron variant, should continue to attend school as normal.

18-year-olds will be treated in the same way as children until 6 months after their 18th birthday, to allow them the opportunity to get fully vaccinated. At which point, they will be subject to the same rules as adults and so if they choose not to get vaccinated, they will need to self-isolate if identified as a close contact.

Settings will continue to have a role in working with health protection teams in the case of a local outbreak. If there is a substantial increase in the number of positive cases in a setting (see <u>stepping measures up and down</u> section for more information) or if central government offers the area an enhanced response package, a director of public health might advise a setting to temporarily reintroduce some control measures.

Guidance links

https://www.gov.uk/government/publications/actions-for-schools-during-the-coronavirus-outbreak/covid-19-schools-operational-guidance#facecoverings

https://www.gov.uk/government/publications/actions-for-schools-during-the-coronavirus-outbreak

Risk Assessment

The **purpose** of this **risk assessment** is to ensure that the academy is safe to work in and to attend by all individuals thus ensuring they are appropriately protected from hazards. The process of a **risk assessment** involves:

The need to identify measures to control risks during education and childcare setting activities. Health and safety law requires the employer (The Park Federation Academy Trust) to assess risks and put in place measures to reduce the risks so far as is reasonably practicable. The law also requires employers to record details of:

- risk assessments
- the measures taken to reduce these risks
- expected outcomes

The academy has to record significant findings of the assessment by identifying:

- the hazards
- how people might be harmed by them
- what they have in place to control risk

Records of the assessment should be simple and focused on controls. Outcomes should explain to others what they are required to do and help staff with planning and monitoring.

Risk assessments consider what measures the academy needs to protect the health and safety of all:

- staff
- pupils
- visitors
- contractors

The academy has considered the risks that may arise in the course of the day. This could include anything related to the premises or delivery of its curriculum or activities, whether on-site or in relation to activities offsite.

We have used the concept "As Low as Reasonably Practicable (ALARP)", to ensure we have considered all available Government and sector guidance. Where children at times are unable to attend the academy we are encouraging parental support as we may need to consider supporting them with remote learning.

This document should be read in conjunction with guidance provided to staff by the Principal, who will guide how risk management will be supported operationally. Any changes to the operation of the academy will be shared with staff and actions communicated with parents and children regularly. This risk assessment will be shared on the academy website.

Hazards What are the	At Risk Staff – S	Potential harm or loss	Current Control Measures List the control measures	_	measures	principles	Further Control Measures	Action	Targe
specific sources of harm?	Children – P Contractors – C Visitors - V		actually used or planned to be used.	Yes	No	Further action required	What further control measures are needed if risk level is too high?	Who will act and when?	Target Date
2. General transfer of the Covid-19 virus, whether directly or indirectly	S, P, V, C	Infection with Covid-19 symptoms.	 The virus is now in general transmission so cannot be eliminated Reduction is through following the relevant guidance from the Government, NHS, PHE and DfE for each element of the academy operation All staff and visitors to the academy will be briefed on the new practices and protocols, which will continue to include using hand sanitisers or washing hands more regularly and signage will be displayed. Move parents' evenings to telephone consultations Parents/carers to communicate with us by telephone and only in exceptional circumstances will we ask them to attend 	Yes					

our buildings. If they do
attend then they will need
to wear a face mask and
follow distancing practices
as suggested by Public
Health England
PPE will be assessed for
specific requirements and
procured in accordance
with Government guidance
for key roles.
All adults will be required to
wear masks in commu <mark>nal</mark>
areas unless there is a
medical condition that
prevents this.
Staff and parents to ensure
that face masks are worn
when interacting within the
school building and during
drop off and collection.
Staff to wear PPE if close
contact is made with
children who display
symptoms
Therefore, we will continue to stack PPE and apply as
to stock PPE and apply as
required. As a measure of assurance for the first two
weeks of the term, should
staff wish to wear masks in
communal areas they may.

The Direct of Association
The Principal retains the
discretion to ask parents,
visitors and staff to wear
face coverings in common
areas when necessary.
Staff will be briefed on how
to manage if they suspect
anyone of developing
symptoms during the day
We will, have a procedure
in place for children and
staff ensuring that
handwashing remains a key
control.
A procedure for informing
staff and children who have
close contact with a
potential case will be in
place and based on the
latest advice provided by
PHE. Guidance will be
shared as per their advice.

Hazards What are the	At Risk	Potential harm or loss	Current Control Measures		measures	principles	Further Control Measures	Action	Targe
specific sources of harm?	Staff – S Children – P Contractors – C Visitors - V		List the control measures actually used or planned to be used.	Yes	No	Further action required	What further control measures are needed if risk level is too high?	Who will act and when?	Target Date
3. General controls to reduce transferring of Covid between persons	S, P, V, C	Infection with Covid-19 symptoms.	 The Government have arranged vaccines on a voluntary basis for all adults to reduce the risk of transmission. We will be guided by our risk assessments and Government advice Whilst the Government continues to provide Lateral Flow Test devices. Staff are encouraged to undertake Lateral Flow Testing and reminders will be sent to staff at regular intervals Consideration will be given to flow around the academy and Fire doors that are required to remain open have automatic stay open devices in place. Whole school assemblies with staff and children will move back to being online 	Yes					

We will continue to keep
children in consistent year
group bubbles and avoid
mixing at break and
lunchtime as much as
possible
We will ensure windows are
opened in classrooms and
open corridor doors to
classrooms to aid air
circulation.
We will follow HSE
Guidance on ventilation of
spaces when considering
the use of heating and Air
Conditioning.
To balance the need for
increased ventilation while
maintaining a comfortable
temperature, heating will
be used as necessary to
ensure comfort levels are
maintained particularly in
occupied spaces.
We have completed a risk
assessment on room
occupancy to identify if
rooms have openable
windows or mechanical
ventilation. We will also
review the use of CO2
monitoring of rooms and
place monitors as required

	the state of the s	
	through our risk	
	assessment.	
	There is no longer a	
	requirement for teaching	
	from the front and rows of	
	desks, therefore Teachers	
	after consulting the	
	Principal will assign children	
	places in the classroom so	
	children know where their	
	classroom seat is at anytime	
	during the day.	
	 Where cases have increased 	
	in year groups, teaching	
	from the front and use of	
	rows will be reinstated	
	We will have in place	
	daytime cleaners who will	
	use virucidal chemicals in	
	frequently touched areas, at	
	all other times cleaning	
	products will be in line with	
	government guidance	
	 Enhanced cleaning of 	
	classes where cases	
	increase will be put in place	
	where needed	
	TAs/LSAs will continue to	
	support movement around	
	the classroom, supporting	
	learning. However this will	
	be limited in classes where	
	cases increase and social	
	distancing will be	
	distancing will be	

maintained where
 appropriate. Appropriate staff ratios and emergency cover will be in place to manage the day.
Staff will be allocated as require to support the academy operation.
Communication to staff, children and parents sent regularly on changes via the App and Website
Appropriately trained Welfare Staff will be in place who will follow the latest guidance.
Welfare staff will be issued with PPE inclusive of IIR masks and will assess the need for using further PPE
as required. PPE will remain available for staff whose tasks necessitate this and where
close contact is needed Children will be educated on how to wash their hands and should the need be in place to use alcohol based
sanitisers they will be supervised. Supervision of hand sanitiser use given risks around ingestion.

Small children and children
with complex needs should
continue to be helped to
clean their hands properly.
Skin friendly skin cleaning
wipes will be used as an
alternative
Shared resources will be
cleaned periodically.
Catch it bin it procedures
will be in place with tissues
and pedal bins available in
classrooms and offices.
Cleaning colleagues are
trained on how to remove
this waste.

Hazards	At Risk	Potential harm or loss	Current Control Measures	_	measures	principles	Further Control Measures	Action	Targ
What are the specific sources of harm?	Staff – S Children – P Contractors – C Visitors - V		List the control measures actually used or planned to be used.	Yes	No	Further action required	What further control measures are needed if risk level is too high?	Who will act and when?	Target Date
4. Making worse the current condition in children and staff identified as "Clinically extremely vulnerable" (shielded)	S, P, V, C	Infection with Covid-19 symptoms.	 The Government have ensured that vaccines are available to all CEV adults/staff. The academy will discuss with staff and parents any concerns that they have We will continue to ensure adequate cleaning and ventilation standards 	Yes					

Hazards What are the	At Risk	Potential harm or loss	Current Control Measures	_	measures	principles	Further Control Measures	Action	Targe
specific sources of harm?	Staff – S Children – P Contractors – C Visitors - V		List the control measures actually used or planned to be used.	Yes	No	Further action required	What further control measures are needed if risk level is too high?	Who will act and when?	Target Date
5. Making worse the current condition in children and staff identified as "Clinically vulnerable"		Infection with Covid-19 symptoms.	We will continue to follow the relevant guidance at the time. We will ensure we have suitable procedures in place at all times linked to government guidance.	Yes					

Hazards What are the	At Risk Staff – S	Potential harm or loss	Current Control Measures a List the control measures	Using the ALARP principles are the measures adequate?			Further Control Measures	Action	Target Date
specific sources of harm?	Children – P Contractors – C Visitors - V			Yes	No	Further action required	What further control measures are needed if risk level is too high?	Who will act and when?	Date
6. The virus transfers to householders who are designated as clinically extremely vulnerable (CEV)	S, P, V, C	Infection with Covid-19 symptoms.	CEV adults have had the opportunity to be vaccinated, any home contact should be risk assessed and it should be ascertained if anyone has been contacted by Test and Trace.	Yes					

Hazards	At Risk	Potential harm or loss	Current Control Measures are add	Using the ALARP principles are the measures adequate?			Further Control Measures	Action	Targe
What are the specific sources of harm?	Staff – S Children – P Contractors – C Visitors - V			Yes	No	Further action required	What further control measures are needed if risk level is too high?	Who will act and when?	Target Date
7. The virus transfers to the householders who are designated as clinically vulnerable (including pregnant women)	S, P, V, C	Infection with Covid-19 symptoms.	 The academy will determine who falls within this staff group and review and work to relevant guidance. Individual assessment to be made as necessary through discussion with staff that make their circumstances known 	Yes					

Hazards What are the	At Risk Staff – S	Potential harm or loss	rm Current Control Measures are add	Using the ALARP principles are the measures adequate?			Further Control Measures	Action	Targe
specific sources of harm?	Children – P Contractors – C Visitors - V			Yes	No	Further action required	What further control measures are needed if risk level is too high?	Who will act and when?	Target Date
8. Minimising contact with individuals who are unwell at home	S, P, V, C	Infection with Covid-19 symptoms.	 Government guidance has been provided that persons who have symptoms should arrange to be tested and not attend the academy Parents should notify the academy as soon as they are aware that someone has tested positive so that we may support Test and Trace. 	Yes					

Hazards What are the	At Risk Staff – S	Potential harm or loss	Current Control Measures List the control measures	Using the ALARP principles are the measures adequate?			Further Control Measures	Action	Target Date
specific sources of harm?	Children – P Contractors – C Visitors - V		actually used or planned to be used.	Yes	No	Further action required	What further control measures are needed if risk level is too high?	Who will act and when?	t Date
9. Contact with individuals who become unwell at the academy – children	S, P, V, C	Infection with Covid-19 symptoms.	 If anyone becomes unwell with symptoms then they should be moved to a room with open windows and await collection. Use of walkie talkie or classroom telephone to notify Welfare Officer — Welfare Officer goes to classroom No children should be sent to the medical room if a child, young person or staff member becomes unwell with symptoms of coronavirus while in the academy and needs direct personal care until they can return home. A fluidresistant surgical face mask should be worn by the supervising adult. If a distance of 2 metres cannot be maintained. If contact 	Yes					

be collected, they will use a separate bathroom if possible. The bathroom will be cleaned and disinfected using virucidal cleaning products before being used by anyone else or as advised by PHE. The PPE available, to the welfare staff will be IIR masks, disposable aprons, disposable gloves, and if necessary and other bodily fluids are present, then a face mask and visor must also be available In an emergency, staff will call 999 if they feel persons are seriously ill or injured or	
their life is at risk. Staff must not visit the GP,	

pharmacy, urgent care
centre or a hospital.
Any member of staff who
has provided close contact
care to someone with
symptoms, even while
wearing PPE, and all other
members of staff or
children who have been in
close contact with that
person with symptoms,
even if wearing a face
covering, should follow the
latest guidance
If the asymptomatic
person subsequently tests
positive they should follow
NHS Test and Trace
guidance and update the
Principal on their known
close contacts.
Everyone must wash their
hands thoroughly for 20
seconds with soap and
running water or use hand
sanitiser after any contact
with someone who is
unwell.
The children must be advised to self-isolate for
advised to self-isolate for
the necessary period as
outlined by the NHS or
guidance available.

Hazards	At Risk	Potential harm or loss	Current Control Measures	Using the ALARP principles are the measures adequate?			Further Control Measures	Action	Target
What are the specific sources of harm?	Staff – S Children – P Contractors – C Visitors - V		List the control measures actually used or planned to be used.	Yes	No	Further action required	What further control measures are needed if risk level is too high?	Who will act and when?	et Date
10. Coming in to contact with others who become unwell at school – staff/adults	S, P, V, C	Infection with Covid-19 symptoms.	Clean the affected area with appropriate virucidal cleaning materials after someone with symptoms has left to reduce the risk of passing the infection on to other people.	Yes					

Hazards What are the	At Risk	or loss		Using the ALARP principles are the measures adequate?			Further Control Measures	Action	Targe
specific sources of harm?	Staff – S Children – P Contractors – C Visitors - V		actually used or planned to be used.	Yes	No	Further action required	What further control measures are needed if risk level is too high?	Who will act and when?	Target Date
11. Transfer of Covid following an individual becoming unwell	S, P, V, C	Infection with Covid-19 symptoms.	 The academy will take swift action when they become aware that someone who has attended has tested positive for coronavirus (COVID-19). We will follow the latest guidance. RIDDOR forms will be completed The health protection team will carry out a rapid risk assessment to confirm who has been in close contact with the person during the period that they were infectious, and ensure they are asked to self-isolate. The health protection team will provide definitive advice on how the academy must act. 	Yes					
			A template letter will be provided to the academy, on the advice of the health						

Hazards What are the	At Risk	Potential harm or loss	Current Control Measures List the control measures	_	measures	principles	Further Control Measures	Action	Targe
specific sources of harm?	Staff – S Children – P Contractors – C Visitors - V		actually used or planned to be used.	Yes	No	Further action required	What further control measures are needed if risk level is too high?	Who will act and when?	Target Date
12. Indirect contact via surfaces	S, P, V, C	Infection with Covid-19 symptoms.	 Workstations and equipment allocated to one person or cleaned between sessions. Alcohol sanitisers can be used with disposable wipes to clean telephones or keyboards, in addition to normal cleaning if staff require this Virucidal wipes for use can be requested from cleaner colleagues to support them. 	Yes					
			 We will act on guidance and where necessary limit shared resources to be taken home Limit sharing of items such as stationary All shared areas are subject to cleaning such as handrails and handles 						

	It is still recommended initially that children limit the amount of equipment they bring into the academy each day, to essentials such as lunch boxes, hats, coats, books, stationery and mobile phones. Bags are allowed. Children and teachers can take books and other shared resources home, although unnecessary sharing should be avoided, especially where this does not contribute to pupil education and development. Similar rules on hand cleaning, cleaning of the resources and rotation should apply to these resources.	
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Hazards What are the	At Risk	Potential harm or loss	m Current Control Measures a		e ALARP measures :e?	principles	Further Control Measures	Action	Targe
specific sources of harm? Childr Control Visito	Staff – S Children – P Contractors – C Visitors - V		actually used or planned to be used.	Yes	No	Further action required	What further control measures are needed if risk level is too high?	Who will act and when?	Target Date
13. Sports activities	S, P, V, C	Infection with Covid-19 symptoms.	 Sports activities will return to normal and all equipment will be cleaned periodically. External play will be prioritised Where internal play takes place we will ensure that windows and doors are opened to ensure air circulation We will consult government guidance when planning for team sports We will clean equipment that is shared Water bottles or other refreshment containers should not be shared. 	Yes					

Hazards What are the	At Risk	Risk Potential harm Current Control Measures ar			measures	principles	Further Control Measures	Action	Targe
specific sources of harm?	Staff – S Children – P Contractors – C Visitors - V		actually used or planned to be used.	Yes	No	Further action required	What further control measures are needed if risk level is too high?	Who will act and when?	Target Date
14. Poor cleanliness	S, P, V, C	Infection with Covid-19 symptoms.	 Timetable/protocol for washing hands thoroughly during the day Monitor the number of people using toilet facilities at any one time Staff and children to wash hands after using the toilet facilities Provision of additional hand washing facilities to the usual welfare facilities if required Access and use of soap and water for at least 20 seconds or access and use alcohol-based sanitiser if soap and water are not available Provision of suitable and sufficient designated pedal rubbish bins for hand towels and tissues with 	Yes					

regular removal and disposal. Hand dryers may be used in line with government guidance. We will have in place enhanced cleaning regimes for toilet facilities and hand washing facilities particularly door handles, locks and the toilet flush Provision of member of cleaning staff on site all day Provision of member of cleaning staff on site all day Replenishment timetable for soap and sanitiser Training and reminders to avoid touching face/eyes/nose/mouth with unwashed hands and cover for cough or sneeze with a tissue then throw it in the bin We have an on-going procurement process to ensure we have sufficient	
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Hazards What are the	At Risk	Potential harm or loss	Current Control Measures	Using the ALARP principles are the measures adequate?			Further Control Measures	Action	Targe
specific sources of harm?	Staff – S Children – P Contractors – C Visitors - V		List the control measures actually used or planned to be used.	Yes	No	Further action required	What further control measures are needed if risk level is too high?	Who will act and when?	Target Date
15. Contact or transmission via delivery drivers	S, P, V, C	Infection with Covid-19 symptoms.	 We will agree access points Protocol for parcels/mail Socially distanced checking/signing off Hygiene point for drivers loading/unloading Boxes to remain unopened for 72 hours where practicable or treated with virucidal chemicals 	Yes					

Hazards	At Risk	Potential harm or loss	Current Control Measures	Using the ALARP principles are the measures adequate?			Further Control Measures	Action	Target
What are the specific sources of harm?	Staff – S Children – P Contractors – C Visitors - V		List the control measures actually used or planned to be used.	Yes	No	Further action required	What further control measures are needed if risk level is too high?	Who will act and when?	et Date
16. Transmission where social distancing is not possible such as welfare emergency	S, P, V, C	Infection with Covid-19 symptoms.	 PPE has been identified, procured, will be issued and training given for staff in the form of disposable gloves, aprons, face masks and visors. We will introduce any further guidance that is released. 	Yes					

Hazards What are the	At Risk	Potential harm or loss	Current Control Measures List the control measures	_	measures	principles	Further Control Measures	Action	Targe
specific sources of harm?	Staff – S Children – P Contractors – C Visitors - V		actually used or planned to be used.	Yes	No	Further action required	What further control measures are needed if risk level is too high?	Who will act and when?	Target Date
17. Poor housekeeping and inappropriate cleaning standards	S, P, V, C	Infection with Covid-19 symptoms.	 Cleaning teams have received on-going training to reduce the risk to themselves and others especially when using PPE. Cleaning teams to follow guidance issued by the Trust alongside Government advice and that of the most up to date version of the document Covid-19: Cleaning of non-healthcare settings guidance. Additional day time cleaning hours have been allocated to focus on cleaning touch points with virucidal chemicals. Bin will be emptied daily and clinical waste management (tissues) will be removed Periodic monitoring will continue to take place 	Yes					

Hazards What are the	At Risk Staff – S	Potential harm or loss	Current Control Measures List the control measures	_	measures	principles	Further Control Measures	Action	Target Date
specific sources of harm?	Children – P Contractors – C Visitors - V		actually used or planned to be used.	Yes	No	Further action required	What further control measures are needed if risk level is too high?	Who will act and when?	t Date
18. Poor facilities management of systems	S, P, V, C	Infection with Covid-19 symptoms.	 We have protocols for contractors who maintain all academy systems. They will not attend the academy if they feel unwell and will use hand sanitiser on arrival. All visitors will be required to wear face masks within the school site All relevant mandatory and statutory testing and recording is completed Good ventilation maintained Water system maintained in good health in line with our Water Safety Management System We will monitor false fire signals. 	Yes					

Hazards What are the specific sources of harm?	At Risk Staff – S	Potential harm or loss	Current Control Measures List the control measures actually used or planned to be used.	Using the ALARP principles are the measures adequate? Yes No Further		nciples are the asures adequate? What further		Action Who will act and when?	Target Date
	Children – P Contractors – C Visitors - V			163	NO	action required	are needed if risk level is too high?		
19. Educational Day visits, inadequate plans in place	S, P, V, C	Infection with Covid-19 symptoms.	 We will no longer book off site activities in the autumn term and will review our position on trips already booked We will risk assess every off site activity next term to see if the trip is able to proceed We will not consider international travel at this stage and if this was introduced at a later date we would follow the guidance available at the time and communicate this with parents and complete a separate risk assessment 	Yes					

Hazards What are the specific sources of harm?	At Risk Staff – S Children – P	Potential harm or loss	Current Control Measures List the control measures actually used or planned to be used.	principl	he ALARI es are the es adequ	e ate? Further	Further Control Measures What further control measures are needed if risk		Target Date
	Contractors – C Visitors - V					action required	level is too high?		
20. Wrap around care, inadequate plans in place	S, P, V, C	Infection with Covid-19 symptoms.	Where external parties support the academy with wrap around care, they will undertake and provide the academy with their risk assessment	Yes					

Hazards What are the specific sources	At Risk	Potential harm or loss	Current Control Measures List the control measures actually used or planned to be	Using the ALARP principles are the measures adequate?		е		Who will act	Target Date
of harm?	Staff – S Children – P Contractors – C Visitors - V		used.	Yes	No	Further action required	control measures are needed if risk level is too high?	and when?	
21. Indoor and outdoor performances, increased parties mixing	S, P, V, C	Infection with Covid-19 symptoms.	 We will not be able to hold gatherings of parents and children in the academy and mixing across year groups in the autumn term The academy will ensure there is sufficient ventilation and follow any specific new guidance that is released. The below guidance will be subject to change before September 2021 https://www.gov.uk/guidance/working-safely-during-coronavirus-covid-19/performing-arts 	Yes					

Risk Assessment Communication

The Principal has communicated with staff and parents the measures that are being put in place.

All employees undertaking the activity must have read and understood the risk assessment. If there are any questions or concerns, these must be raised with the Principal before the activity begins.

All parents have the opportunity to contact the academy to discuss any elements.

Employee Name	Signature	Date